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26 APR 1977

MEMORANDUM FOR: Chairman, SIGINT Committee
Chairman, COMIREX
Chairman, CCPC
Chairman, GMAIC
Chairman, JAEIC
Chairman, SIC
Chairman, EIC

SUBJECT : Community Planning Guidance

1. One of the major responsibilities laid on the Director of Central Intelligence, by the President's Memorandum of 5 November 1971, is that of "planning, reviewing and evaluating all intelligence activities and the allocation of all intelligence resources". In carrying out a part of this responsibility, the Director will issue Community Planning Guidance setting forth his views on the major expectations, needs and tasks facing the intelligence community in the planning years 1975-80. This document can be expected to exert considerable influence on fiscal guidance for intelligence programs, and on a general identification of high and low priority intelligence activities in terms of the international situation anticipated in the planning period. It can also serve later as a gauge of the extent to which the program review and resource allocation processes will have put the community in a position to meet the problems expected to confront it.

2. I am requesting your help to the Intelligence Community Staff in developing the Director's Community Planning Guidance. As leaders of community organizations, you are aware of a number of expectations, needs and concerns among the agencies represented on your committees. It would be an important contribution to this guidance if you were to assemble your views and those of your committee members on the kinds of problems and remedies you can foresee for the period 1975-80 in the subject areas with which your committees are concerned. An informal questionnaire is attached which illustrates the kinds of matters on which community opinion needs to be polled.

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25X1 3. The Chief of my Planning and Evaluation Group, [redacted] is charged with the task of drawing up the Community Planning Guidance. Your contributions and any questions should be addressed to him at 6E18 Hq, [redacted]

4. Your assistance in this important, if evolutionary, undertaking will be much appreciated. I can assure you that this Community Planning Guidance, properly done, will be a significant factor in enabling the Director to carry out the President's Directive in "reconciling intelligence requirements and priorities within budgetary constraints".

[redacted]
Bronson Tweedy.
D/DCI/IC

Attachment: a/s

Questionnaire to USIB Committees

What are your present top priority concerns (in priority order up to ten in number)?

How well do you feel you are doing in dealing with them now?

How would those top ten be changed in 1975-80--as you can foresee things developing?

What collection systems are you most reliant on?

What improvements in them can be anticipated in 1975-80?

What new systems are scheduled to come into operation in 1975-80 that might be expected to help you deal with your main problems?

If you had to offset their cost (improvements and new systems) to stay within a constant fiscal level, what would you cut out or reduce?

What low-productivity efforts in your area of concern would you select for elimination or sharp reduction now? How would your choice alter in 1975-80?

If you had your way, what systems would you invest in most in the period 1975-80; what would you shut down or heavily cut back?

If a determined search for inefficiencies were made, what areas or systems would you nominate for review?

If a severe fiscal cut back were ordered, what areas or systems would you argue to protect?

To what extent are the systems and processes you rely on heavily dependent on manpower, on technical devices (including processing)?

In the processing function, what problems do you anticipate in the 1975-80 period; is it likely that the collection systems you deal with will overload processing facilities as currently known?

What new processing techniques do you expect to require in the planning period?; can you anticipate any sharp increases in investment in new equipment or in operating costs?

Can you see a decline in need for current processing systems from which funds could be transferred to new needs?

Can you foresee increased or decreased use of outside contract facilities for your anticipatable processing requirements?

In intelligence production in your area of concern, can you anticipate any significant changes in emphasis; can you foresee any sharp changes in analyst requirements?

Where the work of your committee is responsive to policy-level needs (e.g. NSSM's, Safeguard Status Reports, etc.), can you anticipate any changes in tasks levied on you; e.g. how will SALT verification affect your committee?

Can you foresee any major changes in the general requirement for intelligence as a national function in the planning years; can you think of anything that would make 1975-80 radically different from, say, 1968-72 in terms of your committee's interests?